



## Risk Management

### Governance Level Principle 2

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| <b>Relevant UTAS Ordinance and/or Rule Reference No.</b> | Ordinance 3 - The Vice-Chancellor<br>Ordinance 6 - Council Delegations<br>Ordinance 7 - Execution of Documents |
| <b>Relevant State/Federal Govt. Legislation</b>          | University of Tasmania Act 1992  |
| <b>Commencement Date</b>                                 | December 2009  |
| <b>Review Date</b>                                       | Review 1 - December 2011<br>Review 2 - December 2016   |

#### 1. Statement of Context

Risk management operates as an integrated part of strategy and operational decision making.

In this UTAS faces a variety of risks from external and internal sources. Being risk aware and managing these risk is critical to responsible governance and management.

Council and its sub committees (including the Audit and Risk Committee) will be informed as part of an interactive dialogue on risk management with the executive. Ensuring risks are managed is the responsibility of the Vice-Chancellor, Senior Management Team and the broader management team.

A transitional approach is required to move the whole of UTAS from identifying its top 10 or 20 key risks to managing all extreme and high risks.

#### 2. Objectives

The objective of this Risk Management Governance Level Principle 2 is to provide clear commitment to a risk aware culture and the transitional development of risk management across the whole of UTAS.

Council objectives in respect to risk are in maximising UTAS opportunities and minimising potential losses as an integrated part of strategic and operational activities.

#### 3. Priorities

UTAS risk management priorities are around:

- **Identifying Risk:**
  - A risk aware culture – taking the time to ask what are the risks when making a decision or taking action;
  - *Key Risk Registers* for strategic and operational activities;

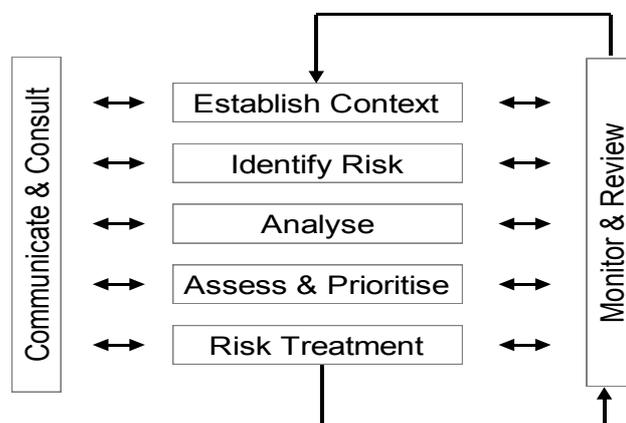
- Project risk assessments as critical components in all new project consideration.
- **Analysing, Assessing and Prioritising:**
  - Skills within each Faculty, Institute and Centre;
  - Simple risk management tools.
- **Treating:**
  - Clear risk minimisation actions and resources.
- **Monitoring and Review:**
  - A system for monitoring and review including ensuring treatment plans for risks are implemented.

#### 4. Approach

##### Model

To manage risk and compliance Council adopts a model of risk management similar to that in AS/NZ/ISO31000:2009 and as set out in this diagram.

**Figure 1: Risk Management Model**



This model requires Council input through the Audit and Risk Committee in four ways:

- Establishing the context of risk analysis;
- Providing a policy on the priority of risk management;
- Setting a framework for risk acceptance;
- Monitoring progress and providing support through the Audit and Risk Committee.

Council, through the Audit and Risk Committee, monitors all aspects of the risk management process.

**5. Responsibilities**

Responsibilities for risk management are specified in the Risk Management Policy.

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**Approved by Council (December, 2009; Resolution Number 09/7/38)**